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I. COMPLIANCE WITH TEXAS GOVERNMENT CODE, SECTION 2102.015: POSTING THE INTERNAL AUDIT PLAN, INTERNAL AUDIT ANNUAL REPORT, AND OTHER AUDIT INFORMATION ON INTERNET WEB SITE

Texas Government Code Section 2102.015 of the Internal Auditing Act requires state agencies and institutions of higher education to post agency internal audit plans, internal audit annual reports, and any weaknesses, deficiencies, wrongdoings, or other concerns resulting from the audit plan or annual report on the entities Internet web site, at the time and in the manner provided by the State Auditor's Office. The Act also requires that state agencies update their posting to include a summary of actions taken by the agency to address concerns, if any, raised by the audit plan or annual report.

The Internal Audit Division ensures compliance with Texas Government Code, Section 2102.015 by posting the agency’s approved annual audit plans, internal audit annual reports, individual internal audit reports, and semi-annual audit implementation status reports to the agency’s Internet web site.

Each internal audit report provides detailed information on individual audit findings, recommendations, as well as management’s responses. In addition, semi-annual audit implementation status reports provide a summary of the actions taken by management in addressing audit issues. These reports can be accessed by navigating from TWDB’s homepage to Home, selecting Transparency Portal, and then selecting Internal Audit at http://www.twdb.texas.gov/about/transparency/audit/index.asp.

II. INTERNAL AUDIT PLAN FOR FISCAL YEAR 2020

Audit engagements included in the fiscal year 2020 audit plan were identified through an agency-wide risk assessment process conducted in collaboration with each of the Board members, Executive Administration, and other key staff and management.

Review of Compliance with Public Funds Investment Act Report #2020.05, Dec 2019
Review of Contract Solicitation & Vendor Selection Process Report #2020.06, Reporting

The Review of Contract Management, Compliance with Senate Bill 20 (84R) was carried forward from fiscal year 2019, and additional adjustments were made to the fiscal year 2020 audit plan to accommodate changes in the Division’s resource availability and to reduce duplication of audit work. As a result, the Review of Financial Analysis of Loan Applications was not carried forward to the fiscal year 2021 audit plan based on the status of an external audit engagement that reviewed the process.

Follow-up audit work was also conducted during fiscal year 2020 in order to verify the implementation status of corrective actions taken by management to address audit recommendations resulting from the following prior audit engagements, consultations, and other oversight activities:
As noted in Section I, a summary of the actions taken by management in addressing prior audit issues can be accessed on the agency's web site.

III. **CONSULTING SERVICES AND NONAUDIT SERVICES COMPLETED**

The Internal Audit Division performed the following non-audit services during fiscal year 2020:

<table>
<thead>
<tr>
<th>Title</th>
<th>Objectives</th>
<th>Recommendations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fraud, Waste, and Abuse</td>
<td>Administered the agency’s fraud hotline and performed investigative reviews into allegations of fraud, waste, and abuse received through the hotline and/or referred by the State Auditor’s Office.</td>
<td>None</td>
</tr>
<tr>
<td>Investigations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>External Audit Coordination</td>
<td>Coordinated information requests and management responses for external oversight activities to ensure information was provided timely, disruption to normal operating activities was minimized, and findings and recommendations were properly and completely addressed.</td>
<td>None</td>
</tr>
<tr>
<td>Technical Assistance</td>
<td>Provided counsel, advice, facilitation, and technical assistance to management in a variety of areas.</td>
<td>None</td>
</tr>
</tbody>
</table>

In addition to planned audits and non-audit services, the following administrative activities were also performed during fiscal year 2020:

- Provided ad hoc training and presentations on audit processes and internal controls to agency staff.
- Coordinated the Division’s independent quality assurance (external peer) review to determine whether the internal audit program and activities conform to the Texas Internal Auditing Act, government and professional auditing standards, and the Code of Ethics.
• Performed a self-assessment of the Division's conformance to the Texas Internal Auditing Act, government and professional auditing standards, and the Code of Ethics using the guidance prescribed by the State Agency Internal Audit Forum (SAIAF). Developed and provided a final report on the conclusions to the external peer reviewer.

• Conducted the annual risk assessment using a risk-based methodology, which included gathering and analyzing information from risk assessment questionnaires and interview questionnaires.

• Developed the Annual Audit Plan and prepared the Internal Audit Annual Report, as required by the Texas Internal Auditing Act.

• Tracked internal and external outstanding audit findings and recommendations, and trained agency staff to navigate, update implementation status, and upload supporting documentation using TeamCentral (centralized database).

• Attended on-line and instructor led training throughout the year to ensure compliance with continuing professional education requirements.

• Updated internal audit processes, policy manuals, and templates to ensure compliance with applicable auditing standards.

• Participated in various workgroups and committees as members of professional organizations, including the SAIAF quarterly meetings, to stay abreast of applicable state and federal laws, rules and regulations and provide input on ways to enhance our internal audit activities.

• Participated in executive leadership meetings and agency workgroups in an advisory capacity to provide management with technical assistance and guidance in a variety of areas and serve as an available resource on risk-related issues.
IV. EXTERNAL QUALITY ASSURANCE REVIEW

Overall Opinion

Based on the information received and evaluated during this external quality assurance review, it is my opinion that the Texas Water Development Board’s (TWDB) Internal Audit Department receives a rating of "Pass/Generally Conforms" and is in compliance with the Institute of Internal Auditors (IIA) International Standards for the Professional Practice of Internal Auditing and Code of Ethics, the United States Government Accountability Office (GAO) Government Auditing Standards, and the Texas Internal Auditing Act (Texas Government Code, Chapter 2102). This opinion, which is the highest of the three possible ratings, means that policies, procedures, and practices are in place to implement the standards and requirements necessary for ensuring the independence, objectivity, and proficiency of the internal audit function.

The Internal Audit Department is independent, objective, and able to render impartial and unbiased judgments on the audit work performed. The staff members are qualified, proficient, and knowledgeable in the areas they audit. Individual audit projects are planned using risk assessment techniques; audit conclusions are supported in the working papers; and findings and recommendations are communicated clearly and concisely.

The Internal Audit Department is well managed internally. In addition, the department has effective relationships with the Board and is well respected and supported by management. Surveys and interviews conducted during the quality assurance review indicate that management considers Internal Audit a useful part of the overall agency operations and finds that the audit process and report recommendations add value and help improve the agency’s operations.

The Internal Audit Department has reviewed the results of the peer review team’s work and has accepted them to be an accurate representation of the department’s operations.

Acknowledgements

I appreciate the courtesy and cooperation extended to me by the Internal Audit Director, Internal Audit staff, the Board and the Executive Administrator who all participated in the interview process. I would also like to thank each person who completed a survey for the quality assurance review. The feedback from the surveys and the interviews provided valuable information regarding the operations of the Internal Audit Department and its relationship with management.

Paul Delaney, CPA
Director of Internal Audit
Railroad Commission of Texas
SAIAF Peer Review Team Leader

July 2, 2020
V. INTERNAL AUDIT PLAN FOR FISCAL YEAR 2021

A risk-based methodology was used to prioritize audit coverage for fiscal year 2021. Agency operations were analyzed based on multiple risk factors, including: financial activity, grant and contract management, legislative interest, changes in staffing and/or organizational structure, information systems and technology, operational complexity, strength of internal controls, prior audit coverage, and potential for fraud. Input from each Board member, Executive Administration, and other key staff and management regarding high risk areas was also incorporated into the analysis. This information was then used to determine the likelihood and impact of select risk factors, and an overall risk score was calculated for each auditable activity.

In addition, Texas Government Code, Section 2102.005(b) of the Internal Auditing Act requires the Internal Audit Division to consider methods used by the agency to ensure compliance with contract processes and controls and for monitoring agency contracts. The Division ensures compliance with this provision by considering these methods throughout the agency-wide annual risk assessment process. Information on contract-specific risk factors, and the strength of internal controls, is collected directly from key staff and management and analyzed to determine whether certain contract-related processes, including contract monitoring, warrant inclusion in the proposed audit plan for the fiscal year.

The fiscal year 2021 audit plan was designed to ensure timely reviews of the highest overall risk ranked areas and includes coverage of both program-specific and agency-wide processes. Development of the plan was consistent with the agency’s strategic objectives and goals, and internal audit resources were allocated commensurately.

The fiscal year 2021 audit plan was approved by the Board on September 3, 2020.

<table>
<thead>
<tr>
<th>Risk-based and Required Audits</th>
<th>Budgeted Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Review of Quarterly Investment Reports</td>
<td>160</td>
</tr>
<tr>
<td>Review of Cybersecurity</td>
<td>835</td>
</tr>
<tr>
<td>Review of Loan Closing Processes</td>
<td>835</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Carry-forward Audits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete audits from the prior fiscal year audit plan that were in progress at year end.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Follow-up on Prior Audits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assess the implementation status of corrective actions taken in response to prior internal and external audit findings and recommendations.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Consultations and Non-Audit Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Perform special projects and unanticipated evaluations or analysis requested by management.</td>
</tr>
</tbody>
</table>

| Investigations                                                    |
Administer the agency’s fraud hotline and investigate allegations of fraud, waste, and abuse received through the hotline and referred by the State Auditor’s Office.

<table>
<thead>
<tr>
<th>Administrative Audit Activities</th>
<th>645</th>
</tr>
</thead>
<tbody>
<tr>
<td>External Audit Coordination</td>
<td>270</td>
</tr>
<tr>
<td>Technical Assistance</td>
<td>201</td>
</tr>
<tr>
<td>Risk Assessment and Annual Audit Plan</td>
<td>370</td>
</tr>
<tr>
<td>Reciprocal Peer Review, Self-Assessment, and Updates of Policies and Procedures</td>
<td>307</td>
</tr>
<tr>
<td>Internal Audit Annual Report</td>
<td>40</td>
</tr>
</tbody>
</table>

The specific scope and objectives of each audit project will be determined as part of the preliminary audit planning process, which consists of a more detailed risk assessment of the related area and activity. In addition, each audit will consider tests of select general and application controls based on business risk, in accordance with state and agency information security standards.

Additional risks that ranked high but were not included in the fiscal year 2021 audit plan will be considered through contingency audit engagements, or will be addressed through other agency initiatives or oversight activities, such as the State Auditor’s Office and federal agencies. They include:

1. Water Supply & Infrastructure, Engineering Processes
2. Water Science & Conservation, Flood Mitigation Assistance
3. Operations & Administration, Contract Administration Efficiency
4. Water Supply & Infrastructure, Financial Analysis of Loan Applications
5. Finance, Loan Recipient Monitoring
6. Water Supply & Infrastructure, Outlays and Escrows
7. Texas Natural Resources Information Systems, Information Security

VI. EXTERNAL AUDIT SERVICES PROCURED IN FISCAL YEAR 2020

The Internal Audit Division did not procure external audit services in fiscal year 2020.

VII. REPORTING SUSPECTED FRAUD AND ABUSE

The agency has several mechanisms for reporting fraud to the State Auditor’s Office (SAO). These mechanisms satisfy the requirements of the General Appropriations Act (86th Legislature), Article IX, Section 7.09, and Texas Government Code, Section 321.022 and include the following:
**Fraud Reporting Requirements of Section 7.09, General Appropriations Act (86th Legislature)**

TWDB has a link for reporting fraud, waste, and abuse on the agency's web site at http://www.twdb.texas.gov/home/fraud.asp. The link provides information on how to report suspected fraud, waste and abuse involving state resources. The link also includes information on SAO’s fraud hotline and a further link to SAO’s fraud, waste and abuse web page.

**Investigation Coordination Requirements of Texas Government Code, Section 321.022**

The agency's Fraud, Waste, and Abuse policy defines fraud, waste, and abuse and provides staff with guidance on how to report fraud and/or suspected fraud. The policy assigns Internal Audit the primary responsibility for the investigation of all suspected fraudulent acts and for coordinating investigative activities, along with the Human Resources Division and the Office of General Counsel. The policy also requires the Executive Administrator to report suspected fraud or unlawful conduct to the State Auditor's Office.

In addition, the agency provides a mandatory Ethics training annually to all employees. A training was held in October 2019, and the next training is tentatively scheduled for December 2020.